

Constructing Excellence
London and South East AWARDS 2011



**CONSTRUCTING
EXCELLENCE**

in London and the South East

AWARDS 2011

Welcome

Constructing Excellence is a national, regional and local movement to enable industry improvement by gathering and sharing the evidence for successful innovation, providing guidance, training and other business support services, and leading and influencing all stakeholders including government. Our core values are collaborative working and integration, and our approach is totally inclusive, pan-sector, cross supply chain, whole life cycle, interdisciplinary, and whole industry.



This celebration event is a great opportunity to meet like-minded people from across the construction supply chain – but it shouldn't stop today. Many of you already reap the benefits of being part of Constructing Excellence with either national and/or local membership. With national activities on your doorstep and 7 of the UK's 45 local clubs in the London and South East (Hampshire, Oxfordshire, Berkshire, Sussex, Croydon, London, Thames Gateway), you really can benefit by taking a strategic role in influencing our operating environment and sharing good practice, innovation and challenges with your peers. It's a tough market out there and we stand a better chance of surviving if we take the best and share.

Today is about celebrating the work that London and South East construction clients and companies have successfully delivered together and the collaborative spirit in which they have been achieved. It's not just about the iconic buildings and financial rewards, although they are important, but also about the vital mainstream projects and sustainable partnerships that really matter. And as you'll see London and the South East have many examples of excellence to be justly proud of.

Most of you here today have been associated with shortlisted projects and I congratulate you all on getting this far. Every one of our winners today will go forward to the National finals to be held in London this November and I am sure we all wish them the best of luck in achieving national acclaim.

Give me a call to find out more about membership of Constructing Excellence.

A handwritten signature in dark ink, appearing to read 'Derek Rees'.

Derek Rees

Chief Executive – SECBE Limited
Regional Director – Constructing Excellence

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derek@secbe.org.uk

Thank you to our judges

The independent judging panel for the Awards was selected from across leading industry specifiers – and we asked them to apply their own experience and incorporate the core principles of Constructing Excellence into their evaluation process. Selecting winners posed a difficult task for our Judges and we thank them for their time and support.

Andrew Larner Director of iESE

Jonathan de Souza Director of Constructing Excellence

Mike Burt Director (retired) at Government Property Unit

Richard Rust Head of Construction at J Sainsbury

Robert Pearce Head of Architecture, Engineering and Specification at Marks & Spencer

Robin Roberts Property Services Director of Worthing Homes

Thank you to our sponsors

The Association for Project Safety

The Association for Project Safety (APS) is the largest multi-disciplinary membership body in the UK for individuals and organisations involved in the design, planning and managing of construction projects as defined in the Construction (Design and Management) Regulations 2007 [CDM2007] and is committed to shaping and sharing best practice in construction health & safety risk management. The APS Registers are cited in the CDM2007 Approved Code of Practice and are seen by the construction industry as providing clients with an appropriate means to judge the competence of those who provide construction health & safety support and advice for clients and project teams. www.aps.org.uk



Colas Limited

Colas Ltd operates throughout the UK as a service provider to the highway sector. A subsidiary of the international Colas group, Colas can draw upon the resources and expertise of one of the worlds leading organisations, for construction and maintenance. Our activities include road construction, specialist and sustainable surfacing, term maintenance, civil and electrical engineering and bulk and packed bitumen-based product manufacture. Research and development is an integral part of our growth strategy and as a result Colas makes use of an extensive portfolio of differing processes, designed to meet the pressing challenges that clients are faced with in today's industry. www.colas.co.uk



Linden Homes

Linden Homes is a leading new homebuilder with a truly impressive brand, offering a distinctive and diverse product range of new homes and properties both in terms of house styles and specification. We are currently building houses and flats throughout the South East, South West, East Midlands and North East of the country. Local expertise national awards – over the past ten years Linden Homes has placed itself amongst the best in the industry as a wide range of industry awards testify. www.lindenhomes.co.uk



Room4

Room4 are a consultancy business specialising in the 'continuous improvement' of the construction industry using the principles of achieving 'excellence' in construction. We work with and challenge clients, designers and constructors to go beyond compliance and achieve excellence in construction. With the many social, economic and environmental challenges facing today's construction industry, the ability to continually improve performance has never been greater. Room4 provide a range of best practice solutions designed to deliver performance improvement for clients and supply chain to enable them to meet those challenges. www.room4consulting.co.uk



Sustainable Direction Limited

Sustainable Direction Ltd (SDL) is a world class environmental consultancy providing sustainable solutions for 21st century businesses. We work closely with our clients to enable them to meet the environmental, economic, social and governmental challenges facing them and to progress their businesses in a more sustainable direction. SDL combines extensive professional experience across the environmental and sustainability fields to offer quality, unbiased and innovative solutions that can both revolutionise your business and improve the environment we live in. Our services range from delivery of specific, practical, focused environmental projects and training, through to strategic guidance provided by non-executive directors experienced in environmental and sustainability disciplines. www.sustainabledirection.com



Integration and Collaborative Working Award

SHORTLISTED 2011

QE2 Mile, Southampton

Submitted by: Colas Limited

The QE2 Mile project started life as a strategic vision of SCC 2004 'North/South Spine Strategy'. This set out the council's aims of reinvigorating the city centre whilst providing a link to the historical areas of the city that had become divorced from the main area. The overall aim was to make Southampton a 'regional centre' for investment. This project successfully demonstrates where a large scheme over an extended period can be delivered successfully, on time and to budget by integrating a selection of individual companies who by sharing knowledge and expertise, became collaboratively focussed on achieving a joined-up series of innovative schemes.



Oxford Radcliffe Hospitals NHS Trust Framework

Submitted by: gbs architects

gbs architects believe that this project is an all too rare example of the long-term, successful application of Partnering Principles within a Public Sector Client. For over more than a decade, Oxford Radcliffe Hospitals NHS Trust has managed to develop a flexible supply team which is so well integrated into their own business process that it allows the provision of healthcare to continue undisturbed by construction and repair works. Their long-term investment and effort has resulted in a focussed framework structure; low rates of staff turnover (despite variable workload and recession) and high levels of innovation.



Facilitating Integrated Teamworking for Open University Capital Projects Framework

Submitted by: Mike Thomas Limited

The Open University sought to deliver 5 projects with a total value of £25million through a 3 year agreement. Over the period, Mike Thomas has driven a structured programme of integrated, full-team workshops and has been instrumental in producing "the best Framework Team". Mike Thomas facilitated the development of a collaborative, non-adversarial workforce involving end-users, consultants, CMDC, M&E specialists, maintenance, sustainability and services managers, etc. Workshops were used for fostering relationships, building trust, resolving issues and developing the workforce. OU have realised all the perceived benefits from the partnership arrangement and there has been a fair 'slice of cake' for the OU Framework team.



Teaching and Coaching

Submitted by: Mount Anvil

The core of this campaign is a wholly integrated approach between the contractor and its staff to strive for the very best standard in occupational health. Workers are engaged using a teaching and coaching approach and learn to 'listen and learn' in order to excel – producing a sharing and caring approach to initiatives. There is clear evidence that knowledge is made available to the wider industry with representatives at HSE CONIAC and Board open meetings, Work and Well-Being steering group, and Institution of Occupational Safety and Health Construction. Anvil score themselves against Accident Incident Report Ratings issued by Construction Excellence In Learning (CELL).



Mount Anvil:
Building your London

Oxford Academy

Submitted by: Willmott Dixon Construction Ltd

Working closely with the clients has ensured the Academy's educational vision has been translated into a dynamic and stimulating building, capable of supporting a diverse curriculum. From the early stages the staff and pupils were involved in the planning of the project which generated a sense of ownership and pride. Willmott Dixon also integrated seamlessly with the delivery team, including Crown House, Technologies, M&E partners, with whom they co-located offices and often represented each other at meetings. Throughout the project there was very clear communication and proactive engagement with the local community resulting in their appreciation of the opportunities it will bring in the future.



Relish™

Submitted by: Worthing Homes

Relish™ (Residents 4 Low Impact Sustainable Homes). From the start a collective ambition was agreed – to develop a proven, pragmatic approach to retrofitting that reduces emissions and running costs. Together a pilot scheme was designed, drawing on the specialisms of the partners. Worthing Homes led the collaborative process. Environmental surveying specialists Faithorn Farrell Timms evaluated the most effective measures. Rydon refurbished the properties to exacting standards. In association with the Knowledge Transfer Partnership (KTP) at the University of Brighton, the KTP monitored the outcomes, with a focus on product research, quantitative analysis and resident liaison. Each partner agreed to share the learning in an 'open source' arrangement, so the objective of promoting the Relish™ approach to as wide an audience as possible could be achieved.



Legacy Award – Sustainability

SHORTLISTED 2011

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Implementing Site Waste Management Plans (SWMPs)

Submitted by: Brighton & Hove City Council

Brighton & Hove City Council is working collaboratively with local businesses to implement the SWMP (2008) Regulations in ways which support the local construction industry in cutting waste and saving money. The inclusive and creative approach has proved to be a genuine win-win, instigating savings in build costs as well as encouraging sustainable construction techniques and efficient use of natural resources. This is borne out by the positive feedback from contractors and changes in their practices on site. Compliance with the legislation through the use of SWMPs is increasingly becoming an aid to the local construction industry not a burden.



Seaford Head Sports Hall

Submitted by: Directline Structures

The project was 30% over budget following tender and was almost scrapped until Directline stepped in to rescue it. Efficient design was key to its success, not only saving £300,000 of the client's budget but also an estimated 30 tonnes of CO². 300 tonnes of concrete was harvested from beneath the playground, crushed and used as sub-base material. All excavation spoil was used so no surplus earth went to landfill. The college now has the county standard, environmentally-friendly sports facility it was striving for – something that will benefit the community for years to come.



Cobbins Brook Flood Alleviation Scheme

Submitted by: Environment Agency

The biggest dam constructed in the south-east of England in the past 10 years, this scheme will be of huge benefit to future generations. Protecting homes, schools and the M25 motorway from future flooding, was crucial to ensuring the future economic prosperity of Waltham Abbey. All principles of sustainable construction, development and legacy are well shown in the submission. Aspects of impact of construction on wildlife, flora, people, ancient landscape, green belt and habitat were all investigated and acted upon. Consultation and knowledge gathering was an integral part of this project. Even the oil used in the piling rig was biodegradable so a leak wasn't an issue.





Retrofit South East

Submitted by: Radian



Radian became the first registered provider to secure European Regional Development Funding for retrofit activity towards their region-wide 'Retrofit South East' project. Radian worked in partnership with Camco, Parity Projects and GESB to deliver a programme of research aimed at building capacity to support the market for low carbon retrofit. This included retrofitting 14 homes to achieve a predicted reduction in carbon emissions by up to 88%. The supply chain for low carbon refurbishment of the UK's existing housing stock is missing some key elements and the project sought to address this disconnect at several levels in order to transform businesses and reduce carbon emissions.

Relish™

Submitted by: Worthing Homes



Relish™ (Residents 4 Low Impact Sustainable Homes) offers a way forward to reduce carbon emissions and fuel poverty, as well as providing a practical and affordable model for large scale refurbishment programmes. Relish™ is a pragmatic solution that landlords on limited budgets can adopt. It is a proven approach for cost-efficient, low carbon refurbishments, in occupied homes. Alongside an engagement programme where residents work with their landlord to reduce energy use, households can save as much as 20% on their energy bills. And importantly, the Relish™ initiative has demonstrated how this approach improves the lives of more vulnerable households – whether through warmer homes, reduced energy bills – or both!



SME Award

SHORTLISTED 2011

Directline Structures

By following our principles of lean design and whole building engineering, we regularly provide clients with cost benefits while helping the environment. This not only gives us an advantage over competitors but also enables us to offer real carbon savings and best practice sustainable construction. Sustainable design and construction are never an afterthought – they are the guiding principles to which we are dedicated and this is our unique selling point.



GML Construction

GML has grown at an average of 20% per annum every year since 1991 going from a £300,000 turnover in its first year to £10million in 2010 when it became a Kent 'Megagrowth 50' company – as one of the top 50 fastest growing companies in the county. This is attributable to its customer focus and drive to deliver value for money. GML also has an employee bonus scheme which rewards all staff by sharing around 40% of the company's profits before tax, so that, whilst not owners, employees can all share in the success of the business.



Maylarch

Maylarch provide specialist site services to public and private sector clients, as well as local, regional and national contractors. Operating with a business development plan which is regularly monitored and reviewed ensures they can respond quickly to market conditions. Competitor analysis, client requirements, legislation and staff development are all key elements in delivering objectives for growth and consolidation each year. The management process has enabled the company to expand into asbestos removal, asbestos surveying in other geographical areas and also to offer diversification of services including SWMP's, pre demolition waste audits and waste management services.



Provelio

Provelio's approach is based on the utilisation of theoretical and practical knowledge and its competitive advantage is in the quality of its staff. As a company, without exception, all staff are committed to a process of continuous professional and personal development. Built on a foundation of technical professions, the team has retrained to become expert estates management consultants offering a wide range of knowledge and a unique service. Provelio approaches every aspect of its operation with an appropriate structure and rigour that ensures best practice and innovation: including communication and collaboration both internally and externally with clients and project parties.



Health & Safety Award

SHORTLISTED 2011

Award
Sponsors



On-line training from the London Borough of Bromley

Submitted by: CDM2007.org



This special project now provides essential unified on-line modular CDM training, and more, available to all public service organisations and local authorities across the UK. The training addresses the need to provide credible proof of competence as the new law requires and will enable all those who undertake the training and who pass the tests to have the necessary tools to prove they are competent to discharge their lawful duties. CDM2007.org is establishing a joined-up CDM Community sharing experience and raising the culture of health & safety to bring down the fatalities and injuries within the construction industry and bring about safer communities.

Teaching and Coaching

Submitted by: Mount Anvil Ltd



Mount Anvil:
Building your London

Reducing accidents by raising awareness about health issues associated with construction, improving communications and reducing risk is Anvil's number one priority. Over the past five years there has been a massive team effort and considerable financial support to provide employees and subcontractors with efficient and protective/preventative equipment to help them do their job in the safest and most efficient manner. The H&S Policy and Pre Order arrangements have been amended to ensure planning and preparation reduce the impact on site management teams. Anvil score themselves against Accident Incident Report Ratings issued by Construction Excellence In Learning (CELL).

London 2012 Construction Programme

Submitted by: Olympic Delivery Authority

The Olympic Delivery Authority (ODA)'s aspirations for health & safety included a vision to go beyond just eliminating preventable illnesses, injuries, business losses and environmental harm but to extend it to enhance the well-being of all involved. The workforce has peaked at over 12,000 with a total of 35,000 people working on the Park. ODA fund an occupational health programme providing healthcare to the entire workforce as well as the provision of an on-site emergency service, which has saved at least five lives as a result of being able to access casualties quickly. The cost of this facility has been offset through reduced lost time.

Innovation Award

SHORTLISTED 2011

Award
Sponsors



Blackfriars Station and Bridge Redevelopment

Submitted by: Balfour Beatty Major Civil Engineering

The Blackfriars Project Team has championed the use of innovative techniques in several areas of the project, challenging conventional methodologies in order to minimise client risk, protect critical paths within a demanding programme and minimise impacts on live railway operations. The need for innovation was prompted by a combination of programme constraints, stakeholder operational requirements and the ongoing need to protect the travelling public from harm. All within a highly confined project footprint of 27,500m² with virtually no site lay-down. Ultimately, the station has been able to stay open with no reduction in passenger traffic during the major part of the working week.

Balfour Beatty
Civil Engineering

Balfour Beatty Major Civil Engineering



First Capital Connect



Mobile Recycling / Mobile – i

Submitted by: Clancy Docwra Limited

From recycling 'muck away' to high-end IT, Clancy Docwra have proved to be a truly innovative company. Investing close to £200,000 they have developed a Mobile Recycling Unit that recycles excavated utility spoil for reuse as a recycled type 1 product, producing impressive carbon and cost savings. Self contained, self loading and self auditing it can be used on smaller sights with little disturbance to nearby residents. Clancy Docwra has also developed a customisable, real time, works management system "mobile-i" to provide total flexibility in managing their huge maintenance and repairs programme in the utility sector. Both are commendable examples of innovative and efficient business processes maintaining safety and quality while reducing carbon footprint.





Deptford Creek Frontages Flood Risk Management Project

Submitted by: Environment Agency

The new flood defences, which have a 100 year design life and account for future sea level rise, will prevent an estimated £6.7billion worth of flood damage over the next 100 years. The design also incorporates 0.1ha of valuable intertidal Biodiversity Action Plan habitat. An innovative design solution was required to deliver the specific environmental objectives of making space for water, creating additional habitat and enhancing the local landscape, while remaining sensitive to the landowners' development aspirations for their sites. This largely precluded the utilisation of permanent ground anchors, and led to a design comprising a 7m cantilevered steel sheet pile (SSP) wall (which is unusually high), propped by a block of mass concrete and a row of H-piles.



Remediation of Contamination at Hampton Court Gas Works

Submitted by: Southern Testing Laboratories Limited

The remediation of the Gasworks for a mainly residential development was a challenge. To achieve this within a commercially driven timeframe and budget and a strict regulatory regime required a highly innovative design and an unprecedented degree of partnering between all stakeholders. This complex project resulted in multi-phased recovery of DNAPL's and successful insitu and ex-situ bioremediation and re-use on site of over 97% of the approximately 60,000m³ of soil processed. From the start to first residential sales was a period of 20 months. The project's undoubted success left a sense of satisfaction and closer relations between those who collaborated.



Southern Testing
Environmental & Geotechnical

Relish™

Submitted by: Worthing Homes

Relish™ (Residents 4 Low Impact Sustainable Homes) aims to deliver proven cost-efficient, low carbon refurbishments in occupied homes, alongside an engagement programme where residents work with their landlord to reduce energy use. The team has taken a totally innovative approach to improving the housing stock which will make a significant contribution to carbon reduction targets. Using strategies that can be deployed across large-scale social housing programmes they have also found engaging ways of influencing resident behaviour which is key to making an impact. Practical, affordable, repeatable, the project demonstrates a number of different ways of doing things and has captured the results to prove they work.



Value Award

SHORTLISTED 2011

Hanworth Air Park Leisure Centre and Library

Submitted by: The Clarkson Alliance



The Clarkson Alliance in partnership with a not-for-profit leisure trust operator and The London Borough of Hounslow, devised and developed capital improvements which have revitalised a tired and run down 1960's Leisure Centre, and increased participation in health and fitness within a community where 1 in 3 under 16's were classified as obese. The improvements have been funded by the increase in revenue over the term of a 15 year leisure management contract. In addition, the altered and refurbished facility incorporates a Library to form an integrated leisure hub, protecting library services in the community and increasing access to a younger audience.

Seaford Head Community College Sports Hall

Submitted by: Directline Structures Ltd



This project proved emphatically just what can be done by using sustainability principles and lean design, and clearly showed that better value can be achieved beyond the targets set by The James Report. Almost scrapped at 30% over budget following tender, Directline stepped in to rescue the project. Efficient design was key to its success, not only saving £300,000 of the client's budget but also an estimated 30 tonnes of CO₂. The college now has the county standard, environmentally-friendly sports facility it was striving for – something that will benefit the community for years to come.

Deptford Creek Frontages Flood Risk Management Project

Submitted by: Environment Agency



This is a very significant project in terms of the long-term value it gives to a substantial community in Greater London through improved flood protection across nine failing water frontages. Over the next 100 years or so, over 33,500 households will be protected from an estimated £6.7 billion worth of flood damage. Packaging the nine frontages into a single solution delivered a number of efficiencies in design and approach but demanded innovative construction and concerted community engagement. The project can demonstrate success via its own performance measures and the achievement of a number of awards.

Heritage Project of the Year

SHORTLISTED 2011

The Queen's College Kitchen and Servery

Submitted by: Beard



The project is on the High Street, Oxford a main road in the city centre with limited access, heavy pedestrian foot fall and strict delivery times. The works took place on a Grade 1 listed 1730's baroque building occupied by Oxford University students taking exams, the bulk of it happened in a confined space under the quad, which had to be excavated, extended and suspended by temporary works. Despite a huge number of logistical and technical challenges, Beard completely revitalised the college and created a light, modern, fresh space for 500 people that would have otherwise been redundant and provides Queen's College with a unique and attractive asset.



The Leas Lift, Folkstone, Kent

Submitted by: Crofton Design



Originally installed in 1885, the Grade II Listed Leas Lift carries passengers between the seafront and the promenade and is one of the oldest water balance lifts in the UK. It is a remarkable piece of Victorian engineering that operates by filling and emptying water tanks that are fixed beneath the two lift cars. Crofton's brief was to restore the structure while incorporating modern technology and health & safety standards. Crofton demonstrated its expertise on this project, which required care and attention to every aspect. The structure plays an intrinsic part in Folkstone's heritage and is important to the local community.

Eton College

Submitted by: Pectel



The project at Eton College involved the sensitive restoration of the grade II listed main school hall. The project comprised the removal of sprayed asbestos limpet from the ceiling, subsequent environmental clean of the above loft space and the removal of asbestos insulating board (AIB) from the underside of the stage in the main hall and rear corridor. The challenges faced were significant and at times unique, and as such required meticulous planning, considerable skill and experience and some unusual up-skilling of Pectel operatives in 'Gri Gri' rope access. Serious consideration had to be given to the delicate nature of the fabric of the building while maintaining the acoustic qualities of the original ceiling dating back to 1908 and adorned with ornate plasterwork.

Leadership and People Development Award

SHORTLISTED 2011

On-line training from the London Borough of Bromley

Submitted by: CDM2007.org



This unique E-learning experience was created in 2007 by a small team within a local authority and has now developed to reach the final stages of accreditation by Ofqual and is now included on the nation's QFC database as a Level 4 Award. Continuing to take the lead in creating modular training courses, the project is driving a culture of good health & safety practice within local authorities and other public services organisations, and also the wider private sector. The CDM module for Highways alone is training 1000 staff officers across the 33 highways authorities of London.

Asbestos Training and Development

Submitted by: Maylarch



Maylarch demonstrates a real commitment to people development. Presently with a full order book, the company offers asbestos surveying, asbestos removal and demolition services. In an industry that is driven by legislative and mandatory training, their commitment to training and development is exemplary. A friendly company to work for, Maylarch currently employs 46 staff with the majority based on construction sites. Training and Development is part of their culture and integral to their business plan – ensuring customers are provided with a wider range of services delivered to a technically excellent, professional and reliable standard and providing staff with further opportunities for growth and development within the company.

Teaching and Coaching

Submitted by: Mount Anvil Ltd

This project demonstrates how company leadership and learning leads to a more engaged and skilled workforce and to improved health & safety. Occupational health is one of the biggest components of the company's campaign, reducing accidents by raising awareness about health issues associated with Construction, improving communications and enhancing their market position. Their approach is to visit and learn from the best to understand what they do, how they work and to apply and improve the same processes. Mount Anvil firmly believes that helping workers to understand better health is good for them and it is good for all, and is now investing in excess of £900k on fully resourced Central Street facility with a qualified nurse.



Mount Anvil:
Building your London

Surrey County Council Partner Highways Programme

Submitted by: Trowers & Hamlins LLP on behalf of
Surrey CC and May Gurney

The Surrey County Council Highways Programme has pioneered a revolutionary approach to the achievement of clear, measured employment and skills commitments combined with community benefits and SME engagement through integrated supply chain systems. Surrey County Council and May Gurney, with Trowers & Hamlins, have crafted a procurement and delivery model that is the first long-term programme to follow the national "ConstructionSkills Client-Based Approach". Surrey's achievements have also paved the way for them to lead an equivalent joint initiative across the South East 7 Alliance of local authorities and nationally through the Department for Transport's Highways Maintenance Efficiency Programme.

th trowers & hamlins



MAY GURNEY

Project of the Year

SHORTLISTED 2011

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Deptford Creek Frontages Flood Risk Management Project

Submitted by: Environment Agency

The project addressed nine failing frontages, which protect more than 33,500 households across South London (approximately 25% of the Environment Agency's national Outcome Measure 2 target). The new flood defences, which account for future sea level rise, will prevent an estimated £6.7 billion worth of flood damage over the next 100 years. The design also incorporates 0.1ha of valuable intertidal Biodiversity Action Plan (BAP) habitat in an industrialised urban setting. A pro-active, integrated team approach and careful project management has enabled the project to successfully deliver its benefits approximately 12 months ahead of the original programme and approximately 13% below budget.



The Woolwich Centre

Submitted by: HLM Architects

In achieving design and construction excellence this project is an exemplar for Civic Buildings. The 21,000m² Woolwich Centre is a regenerative urban catalyst; providing local community services, public library, civic offices, a gallery, business centre with café and improved public realm. Implemented through creative and visionary leadership, this high quality project was delivered by developing a strong partnership between Wates Construction, the design team and the supply chain. SME and supply chain interface events encouraged innovation and 'inclusion' during the design and construction stages and adherence to Constructing Excellence principles kept the project on line for completion on time, on budget and to a very high standard.



London 2012 Construction Programme

Submitted by: Olympic Delivery Authority

On time and under budget are the headlines, however, behind these is exemplary performance in many areas. Not only are the venues and infrastructure iconic, innovative and of long term value but also the attention to the people issues has been constant. Producing industry changing safety, health and environmental performance through workforce awareness and training has impacted on the many thousands of people employed on the programme. These initiatives have produced an atmosphere of respect, engagement, empowerment and opportunity – particularly for those from local communities which have experienced years of neglect and under investment.

Holy Trinity Primary School, Richmond

Submitted by: Synergy Construction and Property Consultants

This project is special because it required a carefully thought through collaborative plan for the works to be a success. No single individual or company can take credit for its accomplishment as it truly was a coming together of all involved, not just the design team and client, but the pupils, parents and local residents all contributed to make this tricky and demanding project proceed so smoothly. Regular Toolbox Talks about the 'big picture' and not just pockets of selected work, led to a greater sense of satisfaction, pride in work and a sense of involvement. Everyone involved has been left with a sense of achievement.



Oxford Academy

Submitted by: Willmott Dixon Construction Ltd

The Oxford Academy is a state-of-the-art building that provides a high quality learning environment for 1,450 pupils, aged 11-19. The site also accommodates a Special Needs School for 45 pupils. Working closely with Oxford County Council and the Diocese of Oxford has ensured the Academy's educational vision has been translated into an integrated site solution that includes a public library, adult learning centre and community sports facilities, creating a 'heart' to the Academy that is flexible and adaptable. Clear leadership from the client, design vision and partnership throughout the supply chain has delivered an affordable and sustainable school that the pupils and the community can be very proud of.



Client of the Year

SHORTLISTED 2011

On-line training from the London Borough of Bromley

Submitted by: CDM2007.org



This project demonstrates strong and clear commitment by the London Borough of Bromley to developing and sharing best practice. Taking the lead to fill a gap in the provision of CDM training CDM2007.org has established a joined-up CDM Community sharing experience and raising the culture of health & safety to bring down fatalities and injuries within the construction industry and bring about safer communities. The project has employed some innovative features to engage with a range of large and small organisations and is a fine example of strong client leadership.

Environment Agency South East

Submitted by: Environment Agency South East



The Environment Agency South East has achieved, and in some instances exceeded, all Defra and government targets across a range of challenges including project management, sustainability, community and supplier engagement. The impact of its work has been outstanding, reducing risk of flooding for an additional 49,711 households and creating habitats for "at risk" flora and fauna. To deliver, the EA has instigated and led an innovative approach to delivery and management of its capital programme (£100million+ pa) through the development of supply chain frameworks and by embracing the principles of Constructing Excellence.

Relish™

Submitted by: Worthing Homes



The Relish™ approach: Relish™ (Residents 4 Low Impact Sustainable Homes) is an ongoing programme initiated and managed by Worthing Homes and designed by the partners to deliver a proven cost-efficient way to implement low carbon refurbishments, leading to reductions in energy consumption and carbon emissions. Key criteria include:

- easy to replicate and affordable for social landlords;
- easy to deploy across large scale social housing programmes;
- all works carried out in occupied homes;
- approaches are tested/evaluated so that outcomes are reliable;
- residents involved so that their behaviour contributes to the sustainability of the solution.



Constructing Excellence – 5 ways to grow your business

- National membership
- Task groups
- Local clubs
- Supply chain programmes
- Networking and events

Think about joining Constructing Excellence today.

Leave your business card with a member of the team
or contact:

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secbe

South East Centre for
the Built Environment



**CONSTRUCTING
EXCELLENCE**

in London and the South East